

# OUR HISTORY

1964

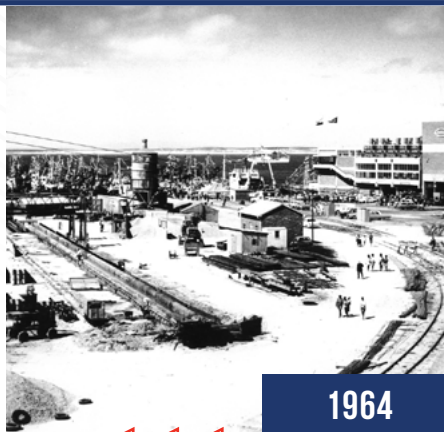
Pescanova, Southern Sea Fishing Company and Imperial Cold Storage (ICS) establish Sea Harvest Corporation in Saldanha Bay.



1965



1969



1964



2014

The Sea Harvest Factory in Saldanha Bay

1990s

Pescanova divests from Sea Harvest Corporation and ICS increases its stake to 62% and lists Sea Harvest on the JSE. Post-1994, international markets reopen and exports recommence.

Tiger Brands acquires 100% of ICS and delists Sea Harvest from the JSE.



1985

1960s  
1970s

Increased focus on international markets and Cape Hake is positioned as a premium species.



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# OUR HISTORY CONTINUED

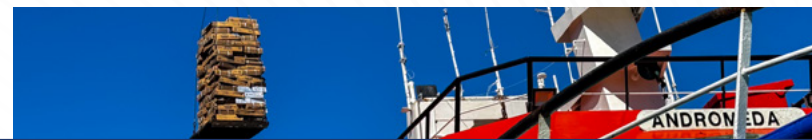


2000



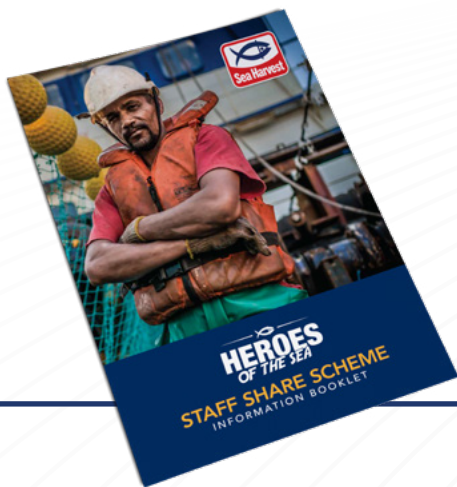
## 2000s

Brimstone Investment Corporation Limited (Brimstone) increases its ownership in Sea Harvest to 21%. In 2009, a black consortium, consisting of Brimstone, Kagiso Investment Holdings (Kagiso), and senior management, acquire Tiger Brands' interest in Sea Harvest and establish Sea Harvest Holdings, of which Sea Harvest becomes a wholly-owned subsidiary.



## 2015

Sea Harvest Holdings' shareholders facilitate the acquisition of 4.4% of the business on behalf of employees through the establishment of the Sea Harvest Employee Share Trust.



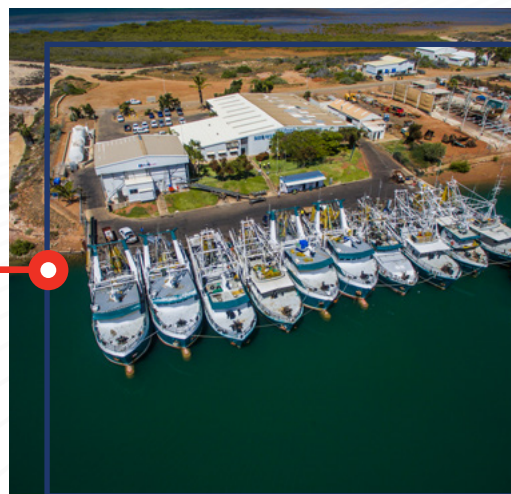
A new management team is appointed and drives a bold investment strategy to renew the Sea Harvest fleet and factories and turn around the performance of the business.



## 2014

## 2016

Brimstone acquires Kagiso's stake in Sea Harvest, increasing its shareholding to 85%. Sea Harvest acquires a controlling interest in Mareterram Limited (Mareterram), a diversified agribusiness listed on the Australian Securities Exchange (ASX).



Mareterram

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# OUR HISTORY CONTINUED



2017

Sea Harvest Holdings lists on the JSE as Sea Harvest Group Limited.



VIKING FISHING  
A DIVISION OF SEA HARVEST CORPORATION



Sea Harvest leads a black economic empowerment consortium that acquires 100% of Viking Fishing. Sea Harvest Group acquires a majority share of Viking Aquaculture.

2018

2021

The Group acquires 100% of Mooivallei, thereby increasing its cheese production capacity, and further diversifies in the South African Foods segment through the acquisition of a 53.7% share in the convenience foods business, BM Foods Manufacturers Proprietary Limited (BMFM).



The Group acquires 100% of Ladismith and 100% of Mareterram and renames Mareterram to Sea Harvest Australia and delists it from the ASX.

2019



TIMELINE CONTINUED ON NEXT PAGE

# OUR HISTORY CONTINUED

2022

The Group acquires 100% of the fishing business and related assets of MG Kailis Holdings Proprietary Limited (MG Kailis) in Australia.



2023

The Group increases its shareholding in Viking Aquaculture to 87%.

The Group disposes of 5% of its equity interest in BMFM to the BM Foods executive committee and staff.

2024

The Group successfully concludes the purchase of Terrasan Group Limited's (Terrasan) assets, specifically 100% of its pelagic business and 63.07% of its abalone business (Aqunion).

